

09 June 2020

**Enerjisa**

# Superior real return structure & scope for deleveraging at a discount

- Initiating coverage at Buy:** We are initiating coverage of Enerjisa Enerji A.S., Sabanci Holding's electricity distribution JV with E.ON, with a Buy rating and a 12M total return target of TL10.60/share (including a DPS of TL0.76, implying a yield of 9.1%), corresponding to total return potential of 27%. Enerjisa shares have outperformed the BIST-100 by 29% YTD and 64% since the IPO on 8 February 2018, translating to nominal TL returns of 24% and 57%, respectively. The strong performance was led by: **1)** increased investor appetite for assets with high real return structures; **2)** management's successful execution of its operational and dividend targets; and **3)** valuation appeal vs peers. We believe the momentum of the aforementioned factors are intact, and despite the outperformance, we perceive the current price level as a viable entry point for the shares. Our conviction is driven by: **1)** EMRA's supportive regulatory framework, with a substantially higher real return component (2015-2020: 13.6%) that is likely to be sustained in the next regulatory period (2020E-2025E: 12.0%), **2)** c.TL4bn in reimbursement for a capex overspend expected to be received in cash in 2021, significantly lowering leverage; **3)** lower net debt, lower financing costs (via lower interest rates and nominal leverage) and tax rates leading to a CAGR of c.34% for net income growth over 2019-2022, on our estimates; **4)** strong dividend growth (CAGR of c.30% over 2019-2022) and yield (9.1% cash yield in 2021; 2021-2023 avg cash yield of 12.1%); **5)** income structure that protects real returns from volatility in the CPI at the operating level; **6)** continued RAB growth (albeit at a slower pace in FY20E and FY21E on our estimates); **7)** absence of FX-denominated leverage insulating Enerjisa's earnings from TL volatility; **8)** solid shareholder structure allowing competitive financing and other synergies; and **9)** shares trading at a deep discount vs peers.
- Lower leverage & interest rate should drive EPS & DPS growth:** We expect Enerjisa's prospective lower net debt position, combined with lower interest rates and effective tax rates, to visibly improve its net income growth. Enerjisa's weighted cost of financing on its loan portfolio dropped by 3.2pps y/y in 1Q20, to 14.9%, with there still being room for decline, albeit at a more limited pace, as we approach a trough in interest rates. Accordingly, we expect Enerjisa's EPS to grow by 38% in FY20 and 28% in FY21, with cash DPS set to grow by 26% y/y in FY21 and 28% in FY22, implying respective div. yields of 9.1% and 11.6%.
- Trading at a discount vs historical multiples, attractive valuation vs peers:** Shares are trading at a FY21E P/E of 5.4x (a 22% discount vs the 3Y median of 6.9x), an EV/EBITDA of 3.9x (a 13% discount vs the 3Y median of 4.5x), an EV/operational earnings of 3.0x (a 21% discount vs the 3Y median of 3.8x), and an EV/RAB of 1.7x (a 14% discount vs the 3Y median of 2.0x), which we view as attractive. In addition, Enerjisa is trading at a consensus FY21E P/E of 5.6x, implying a 61% discount vs the peer universe (3Y average discount: 64%), and at a discount of 62% on a FY21E EV/EBITDA (3Y average discount: 56%). Enerjisa is a relatively new company vs its more established peers. We perceive that as the company builds up a track record in terms of operational performance and dividend distribution, this should provide grounds for a lower discount to peers.
- Key risks & catalysts:** The key risks to our positive call are: **1)** EMRA setting the WACC and other compensatory mechanisms at levels less favourable vs our expectations; **2)** delays or proposals of alternative mechanisms in the reimbursement of capex overpayment of c.TL4bn in 2021; **3)** an increase in borrowing costs; and **4)** re-escalation of COVID-19-related concerns which would slow down RAB growth through slower capex deployment and increase Enerjisa's NWC, particularly in the retail segment. Key catalysts are: **1)** announcement of EMRA's fourth regulatory term parameters (expected in 4Q20); **2)** a further decline in borrowing costs; and **3)** potential M&A activity.

Recommendation: **BUY**

Target Price: **TL 10.60**

\*Stock ratings are relative to the relevant country benchmark. Target price is for 12 months  
Produced by: Unlu Menkul

## Share data

RIC	ENJSA.IS
Sector	Utilities
Price (08 Jun 2020)	TL 8.34
Market cap. (TLm)	9,850
Enterprise value (TLm)	19,394
Market cap. (USDm)	1,455
Enterprise value (USDm)	2,864
Avg. daily trade value (USDm)	6.84
Free float (%)	20

## Price relative to BIST 100



## Historical performance relative to BIST 100 (%)

Performance over	1M	3M	12M
Absolute (%)	11.8	13.8	67.6
Relative (%)	-0.2	13.8	43.4

Source: BIST 100, UNLU Menkul

The price relative chart measures performance against the Turkey BIST 100 which closed at 109,637 on 08 Jun 2020

## Summary metrics of Unlu Menkul \* vs. Enerjisa

	Unlu Menkul Cov. *		Enerjisa	
	2020E	2021E	2020E	2021E
P/E (x)	29.1	10.9	6.9	5.4
EV/EBITDA (x)	8.1	5.6	4.9	3.9
ROE (%)	10.3	14.6	20.1	23.7
ROIC (%)	9.9	11.7	17.3	19.7
Div Yield (%)	3.8	3.2	9.1	11.6
Revenue growth (%)	-4%	24%	5%	18%
EBITDA growth (%)	-9%	34%	10%	10%
EPS growth (%)	-30%	67%	38%	28%

Source: Company financials, \*Unlu Menkul coverage estimates, ff mcap weighted, industrials only, holdings excluded

## Research Analyst

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Initiating coverage

Equity Research | CEE/MEA/Turkey

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Valuation metrics	2017A	2018A	2019A	2020E	2021E	2022E
P/E (x)	n.a.	9.4	6.8	6.9	5.4	4.0
EV/EBITDA (x)	n.a.	3.7	4.5	4.9	3.9	3.3
EV/sales (x)	n.a.	0.9	0.8	0.9	0.7	0.6
Dividend yield (%)	n.a.	6.7	10.1	9.1	11.6	15.7

Ratio analysis	2017A	2018A	2019A	2020E	2021E	2022E
ROE (headline basis) (%)	19%	12%	16%	20%	24%	29%
ROIC (EBIT basis) (%)	16%	23%	16%	17%	20%	24%
Gross margin (%)	32%	33%	27%	28%	27%	27%
EBITDA margin (%)	21%	24%	18%	19%	18%	17%
EBIT margin (%)	20%	22%	16%	17%	16%	16%
Net margin (%)	8%	4%	5%	7%	8%	9%
Net debt/EBITDA (x)	2.8	2.1	2.5	2.4	1.6	1.2
Interest coverage (to EBITDA) (x)	-0.4	-0.3	-0.5	-0.4	-0.3	-0.2

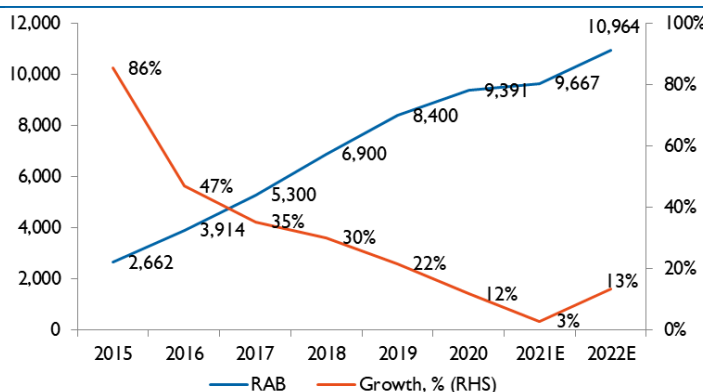
Profit and loss (TLm)	2017A	2018A	2019A	2020E	2021E	2022E
<b>Revenue</b>	<b>12,345</b>	<b>18,347</b>	<b>19,453</b>	<b>20,429</b>	<b>24,005</b>	<b>27,711</b>
Growth (y/y)	36%	49%	6%	5%	18%	15%
Gross profit	3,932	5,967	5,344	5,788	6,566	7,499
<b>EBITDA</b>	<b>2,649</b>	<b>4,376</b>	<b>3,547</b>	<b>3,893</b>	<b>4,284</b>	<b>4,815</b>
Growth (y/y)	66%	65%	-19%	10%	10%	12%
EBIT	2,414	4,118	3,174	3,509	3,888	4,407
Growth (y/y)	76%	71%	-23%	11%	11%	13%
Other income/expense	(173)	(1,306)	(110)	(215)	(135)	(156)
Financial income/expense	(957)	(1,489)	(1,673)	(1,424)	(1,394)	(1,054)
Profit before tax	1,284	1,322	1,391	1,869	2,359	3,197
Tax	296	574	358	439	531	719
Effective tax rate	23.0%	43.4%	25.7%	23.5%	22.5%	22.5%
Minorities	0	0	0	0	0	0
<b>Net income</b>	<b>988</b>	<b>748</b>	<b>1,034</b>	<b>1,430</b>	<b>1,828</b>	<b>2,478</b>
Growth (y/y)	161.8%	-24.3%	38.2%	38.4%	27.8%	35.5%
Weighted diluted number of shares (m)	1,181	1,181	1,181	1,181	1,181	1,181
Earnings per share (EPS) (TL)	0.84	0.63	0.88	1.21	1.55	2.10
Dividend per share (DPS) (TL)	0.14	0.40	0.60	0.76	0.97	1.31
Dividend payout ratio	16%	63%	69%	63%	63%	63%

Cash flow (TLm)	2019A	2020E	2021E	2022E	Balance sheet (TLm)	2019A	2020E	2021E	2022E
EBIT	3,174	3,509	3,888	4,407	Cash	470	1,467	3,216	3,834
Depreciation & amortization	373	384	396	407	Total current assets	5,782	7,349	9,936	11,417
Change in working capital	-86	1,014	422	452	Property, plant equipment	484	614	744	872
Taxes paid	-358	-439	-531	-719	Intangible fixed assets	6,548	6,201	5,862	5,531
Capex	-1,764	-1,590	-1,931	-2,171	Total non-current assets	17,614	17,467	15,505	14,915
Capex/revenues	-9%	-8%	-8%	-8%	<b>Total assets</b>	<b>23,395</b>	<b>24,815</b>	<b>25,440</b>	<b>26,332</b>
<b>Free cash flow</b>	<b>1,339</b>	<b>2,877</b>	<b>2,244</b>	<b>2,376</b>	Current liabilities	7,331	5,838	6,094	6,354
FCF Margin (% of revenues)	7%	14%	9%	9%	Total non-current liabilities	9,230	11,607	11,290	10,992
FCF Margin (% of ave. mcap)	19%	29%	23%	24%	Total ordinary shareholders' equity	6,835	7,371	8,056	8,986
Dividends paid	472	709	894	1,143	<b>Total equity and liability</b>	<b>23,395</b>	<b>24,815</b>	<b>25,440</b>	<b>26,332</b>
<b>Net increase (decrease) in cash</b>	<b>(93)</b>	<b>997</b>	<b>1,749</b>	<b>618</b>	Net working capital	1,552	2,566	2,988	3,441
					Net cash (debt)	<b>(8,955)</b>	<b>(9,220)</b>	<b>(6,945)</b>	<b>(5,828)</b>

Source: Company financials, Unlu Menkul estimates

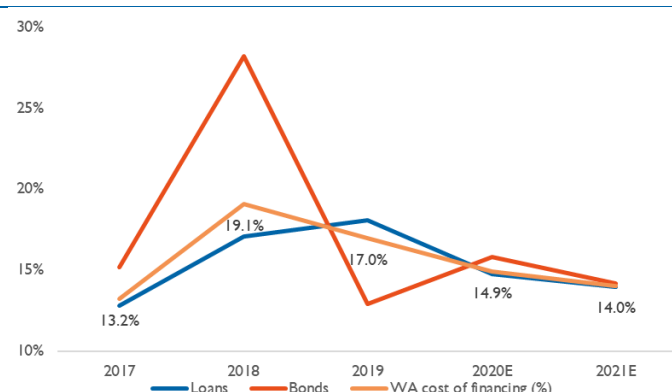
## Key charts

**Figure 1: Enerjisa's RAB progression and growth (%)**



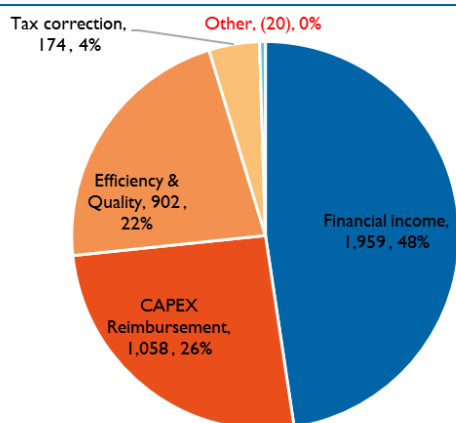
Source: Company financials, Unlu Menkul estimates

**Figure 2: Enerjisa's weighted average cost of financing progression**



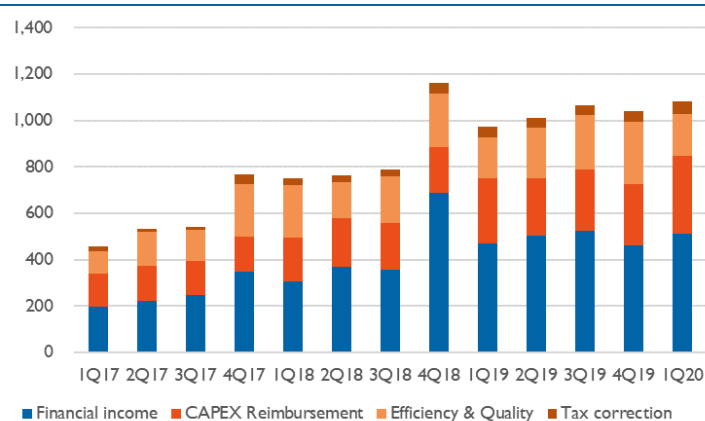
Source: Company financials, Unlu Menkul estimates

**Figure 3: Enerjisa's distribution operations' operating income breakdown (2019A) (TLm, %)**



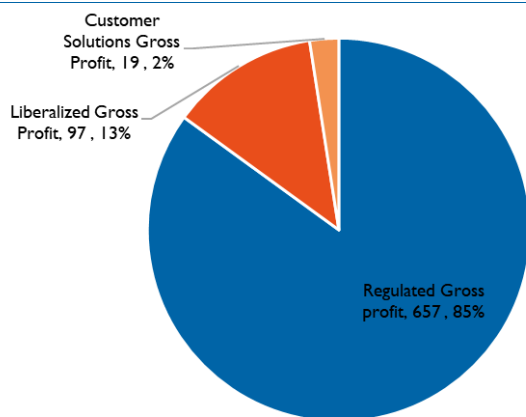
Source: Company financials

**Figure 4: Enerjisa's distribution operations' operating income progression (TLm) quarterly**



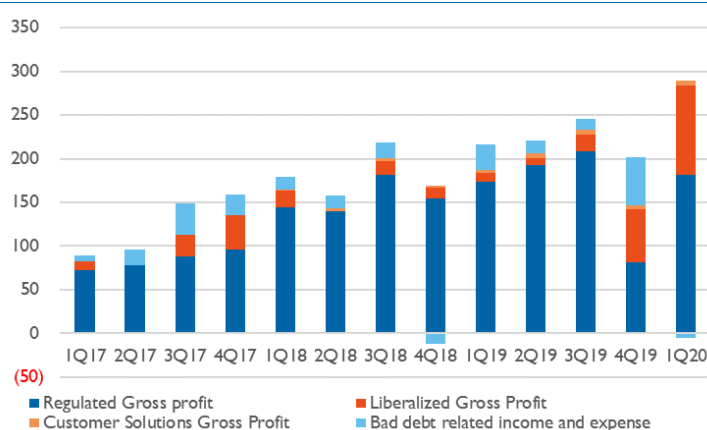
Source: Company financials

**Figure 5: Enerjisa's retail operations' operating income breakdown (2019A) (TLm, %) \***

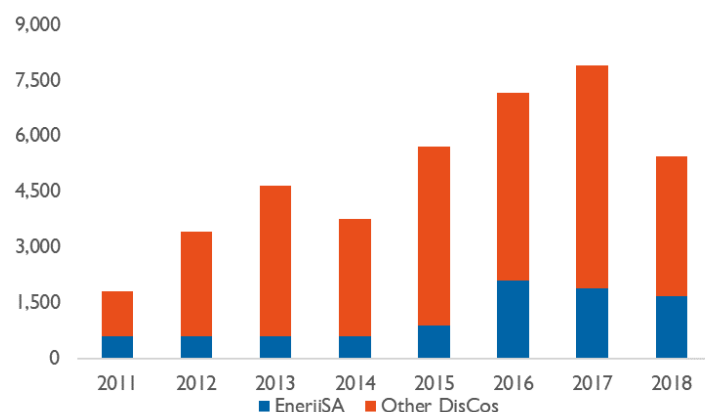


Source: Company financials, \* excluding opex

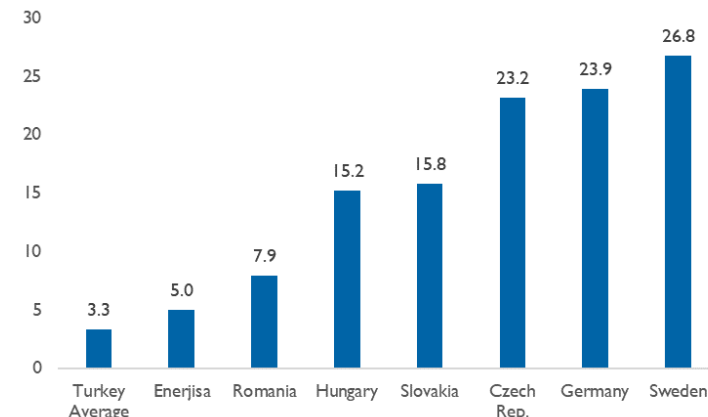
**Figure 6: Enerjisa's retail operations' operating income progression (TLm), quarterly**



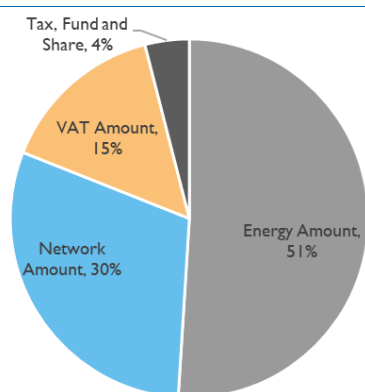
Source: Company financials

**Figure 7: Turkey distribution investments (TLm, 2019 prices)**


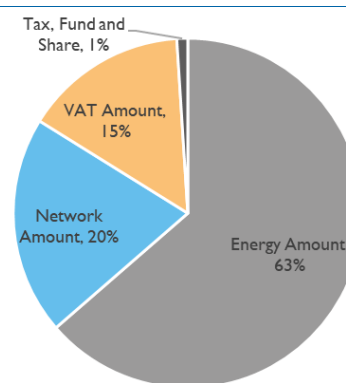
Source: Company

**Figure 8: Asset base relative to grid size (2018 RAB in 000E/km)**


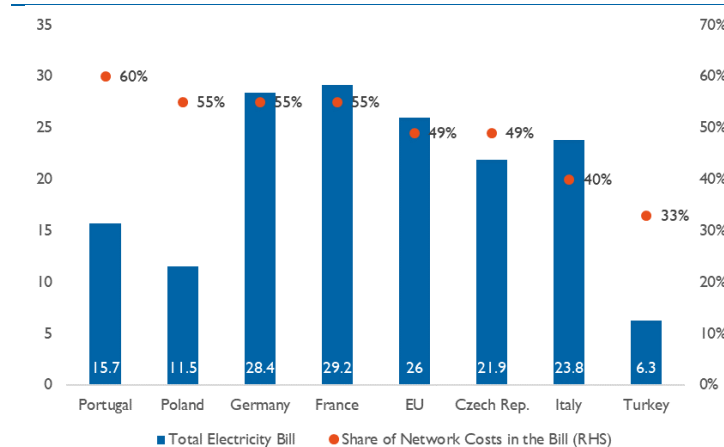
Source: Company

**Figure 9: Share of costs in the residential electricity bill, 2019 (%)**


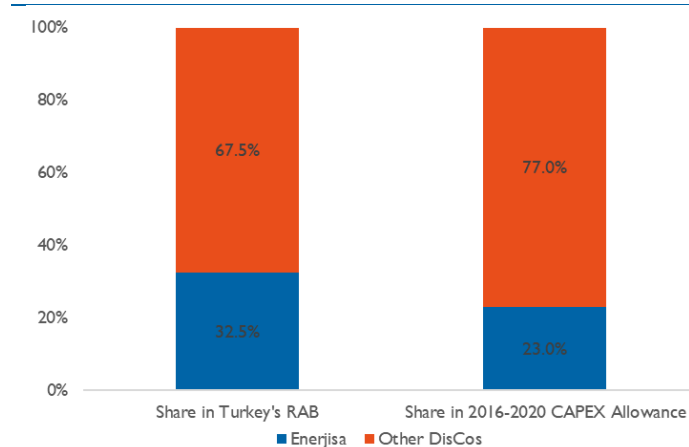
Source: EMRA

**Figure 10: Share of costs in the industrial electricity bill, 2019 (%)**


Source: EMRA

**Figure 11: Comparison of 2018 cumulative electricity bill and share of network costs in the bill**


Source: Eurostat via Company, \* consumers below 1,000 kWh consumption, \*\* total electricity bill and share of network costs in the bill include tax costs

**Figure 12: Enerjisa's share in Turkey's cumulative RAB\* and share in 2016-2020 capex allowance\*\***


Source: Company, EMRA, \*Enerjisa RAB accounts for actual Capex, \*\*calculated based on the initial Capex allowance for the tariff period,

## Investment case

### Sustainable high real returns and scope for deleveraging

**Initiating coverage with a Buy rating:** We are initiating coverage of Enerjisa Enerji A.S., Sabanci Holding's electricity distribution JV with E.ON, with a Buy rating and a 12M total return target of TL10.60/share (including a DPS of TL0.76, implying a yield of 9.1%), corresponding to total return potential of 27%. Enerjisa shares have outperformed the BIST-100 by 29% YTD and 64% since the IPO on 8 February 2018, translating to nominal TL returns of 24% and 57%, respectively. The strong performance was led by: **1)** increased investor appetite for assets with high real return structures; **2)** management's successful execution of its operational and dividend targets; and **3)** valuation appeal vs peers.

Figure 13: Enerjisa's relative share performance



Source: Rasyonet

Figure 14: Summary metrics of Unlu Menkul coverage vs. Enerjisa

	Unlu Menkul Cov. *		Enerjisa	
	2020E	2021E	2020E	2021E
P/E (x)	29.1	10.9	6.9	5.4
EV/EBITDA (x)	8.1	5.6	4.9	3.9
ROE (%)	10.3	14.6	20.1	23.7
ROIC (%)	9.9	11.7	17.3	19.7
Div Yield (%)	3.8	5.2	9.1	11.6
Revenue growth (%)	-4%	24%	5%	18%
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Source: Company, \*Unlu Menkul coverage estimates, ff mcap weighted, industrials only, holdings excluded

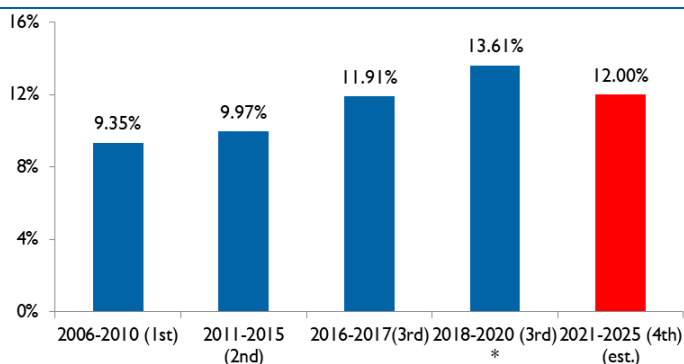
We believe the momentum of the aforementioned factors are intact, and despite the outperformance, we perceive the current price level as a viable entry point for the shares. Our conviction is driven by: **1)** EMRA's supportive regulatory framework, with a substantially higher real return component (2015-2020: 13.6%) that is likely to be sustained in the next regulatory period (2020E-2025E: 12.0%), **2)** c.TL4bn in reimbursement for a capex overspend expected to be received in cash in 2021, significantly lowering leverage; **3)** lower net debt, lower financing costs (via lower interest rates and nominal leverage) and tax rates leading to a CAGR of c.34% for net income growth over 2019-2022, on our estimates; **4)** strong dividend growth (CAGR of c.30% over 2019-2022) and yield (9.1% cash yield in 2021; 2021-2023 avg cash yield of 12.1%); **5)** income structure that protects real returns from volatility in the CPI at the operating level; **6)** continued RAB growth (albeit at a slower pace in FY20E and FY21E on our estimates); **7)** absence of FX-denominated leverage insulating Enerjisa's earnings from TL volatility; **8)** solid shareholder structure allowing competitive financing and other synergies; and **9)** shares trading at a deep discount vs peers.

We expect Enerjisa's prospective lower net debt position, combined with lower interest rates and effective tax rates, to visibly improve its net income growth. Enerjisa's weighted cost of financing on its loan portfolio dropped by 3.2pps y/y in 1Q20, to 14.9%, with there still being room for decline, albeit at a more limited pace, as we approach a trough in interest rates. Accordingly, we expect Enerjisa's EPS to grow by 38% in FY20 and 28% in FY21, with cash DPS set to grow by 26% y/y in FY21 and 28% in FY22, implying respective div. yields of 9.1% and 11.6%.

**Leading electricity distribution company in Turkey:** As a brief recap, Enerjisa, the leading electricity distribution (25% market share) and retail (22% market share) company in Turkey, was founded in 1996 primarily as an electricity generation business. The company acquired the Baskent electricity distribution region in 2009, followed by the acquisition of the Ayedas and Toroslar regions in 2013. Earlier in 2013, E.ON replaced Verbund as Sabanci Holding's partner in the company. Enerjisa's generation and wholesale businesses were spun off from the distribution and retail businesses in 2017. Enerjisa, as the distribution and retail company, was listed on the BIST in February 2018.

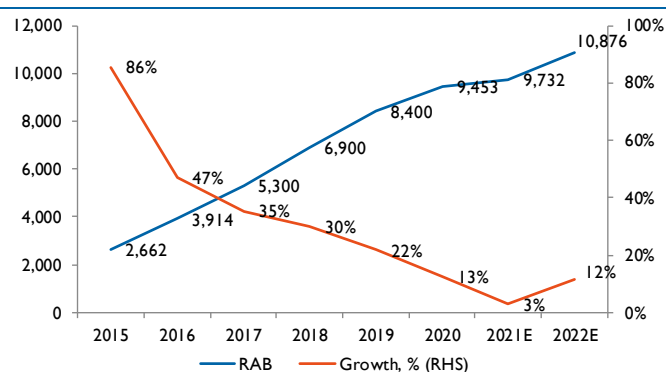
**EMRA is likely to maintain relatively high real return component:** EMRA is expected to announce the details, including WACC and other parameters (retail margin, allowance for capex [distribution], opex, theft accrual and collections, and theft and loss) for the fourth regulatory period (2021-2025) in late 2020.

**Figure 15: Regulated WACC (real terms) progression (%)**



Source: EMRA, Unlu Menkul estimate, \* revised as of December 2018

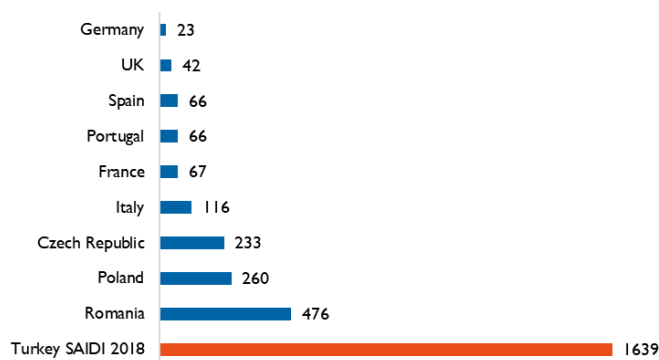
**Figure 16: Enerjisa's RAB (TLm) & growth (%) \***



Source: EMRA, Unlu Menkul estimates, \* capex reimbursement payment deducted from 2021e RAB

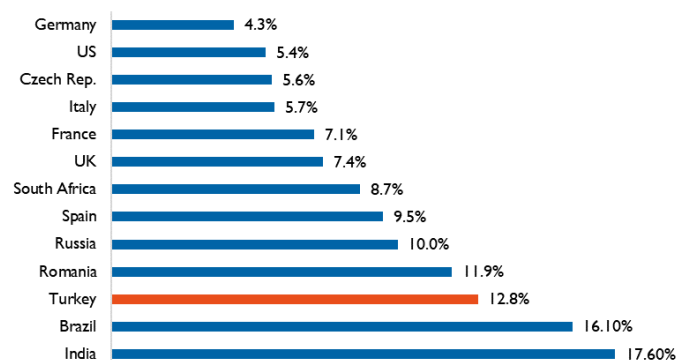
We believe that EMRA could be inclined to maintain a relatively high WACC, due to: **1)** our expectation of the overall financial health of the sector (mainly due to the mostly FX-denominated financial obligations) being unlikely to exhibit a significant improvement in the near term, thus necessitating a relatively favourable return component; and **2)** continued investment needs in historically underinvested grids, coupled with the above-EU-average population and electricity consumption growth outlook in Turkey.

**Figure 17: SAIDI benchmarking vs European counterparts \***



Source: Company financials, CEER, \* (minutes per year, 2016)

**Figure 18: T&D losses in selected countries \***



Source: World Economic Forum, \* % of output, 2018

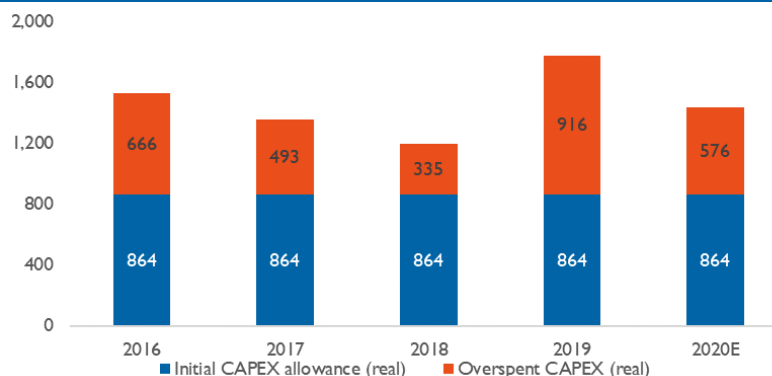
Accordingly, considering the lower inflation and interest rate prints, we have plugged in a WACC of 12.5% for the foreseeable future.

Recall that EMRA had progressively increased the real return component (the key component of the profitability of distribution companies) during the third regulatory period. Accordingly, on 20 December 2017, EMRA revised up the rate of return component for electricity distribution companies for the third term (2018-2020) electricity distribution tariff period, effective until December 2020. Accordingly, the adjusted reasonable rate of return (real terms and before tax, also referred to as WACC) was increased by 1.7pps, to 13.61% from 11.91% (3.6pps higher than the WACC of 9.97% set for 2010-2015).

The more generous return component offered by EMRA was partially motivated by the need to alleviate the FX debt-burdened balance sheets of various electricity distribution grid operators in the sector considering the significant depreciation of the TL against the USD given the mostly TL-denominated revenue stream of the distribution companies.

**Enerjisa is expected to receive c.TL4bn in cash by end-2021:** Enerjisa expects to receive c.TL4bn over 12M in 2021, related to compensation for the overspending of distribution capex by Enerjisa over 2016-2020. The compensation includes: **1)** foregone financial income; **2)** foregone capex reimbursement; and **3)** compensation for delay (WACC + inflation). Adjusting the aforementioned components for Enerjisa's real capex overspend of c.TL2.9bn over 2016-2020, c.TL4bn is to be collected through future customer invoices via distribution tariffs.

**Figure 19: Enerjisa's actual vs initial allowed capex (in TL real terms, 10/2015 prices)**



Source: Company financials, Unlu Menkul

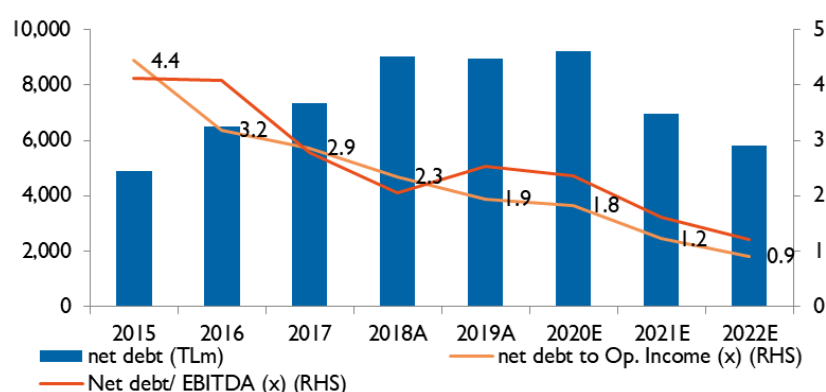
We perceive that a large chunk of the cumulative capex overspend by electricity distribution company operators in Turkey was incurred by Enerjisa, primarily due to the relatively low financing capability of most of the other operators, considering their FX-denominated leverage. According to the regulations, collections from all regulated regions in Turkey will be relocated to distribution companies via the price equalisation mechanism, based on the actual capex incurred in the third regulatory period. Under Enerjisa's c.10% overspend assumption across Turkey, the end-customer prices need to be raised by 1.3% (including fees and taxes).

We believe that EMRA is unlikely to delay the compensation payments in order: **1)** to avoid incurring WACC + inflation compensation penalties (c.22% at the prevailing rates); and **2)** not to disincentivise operators to invest in their grids. That said, in our model, we have assumed the payment to be received in equal amounts (c.TL2bn/year) through 2021 and 2022. Note that Enerjisa will continue to receive compensation for overspend distribution beyond 2021 in cash as well stemming from the IOY repayment period, albeit at lesser amounts, as the prospect of the bulk payment in 2020 is cumulative. Besides; the capex reimbursement portion of the payment (c.TL1bn, on our estimates) will be deducted from Enerjisa' RAB as the payments are received.

**Capex overspend compensation payments to significantly reduce leverage:**

Enerjisa has net debt of TL9.5bn as of 1Q20 (excluding customer deposits and leases), which we expect to decline to TL6.9bn by the end of FY21, based on the assumption of TL2bn (out of c.TL4bn) in capex overspend compensation to be received in 2020.

**Figure 20: Net debt & net debt/EBITDA (x) progression**



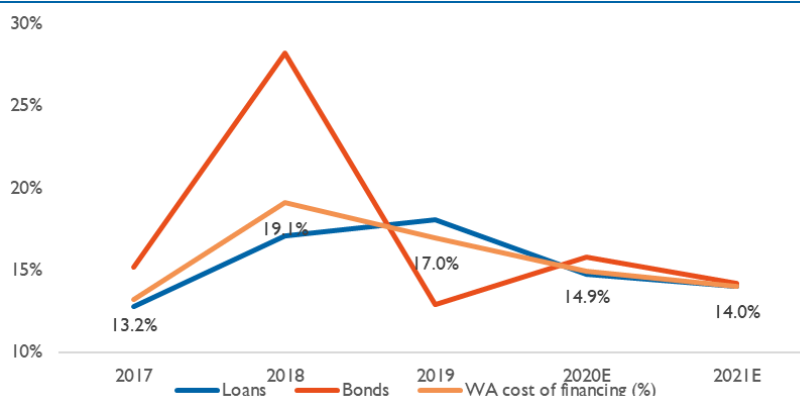
Source: Company financials, Unlu Menkul estimates



Accordingly, we anticipate Enerjisa's net debt/operational earnings (EBITDA + capex reimbursement) to decline from 2.0x at FY20 and further to 1.3x in FY21 (vs 7.0x in 2014). While we have also penciled in c.TL2bn of compensation-related cash income in 2022, its impact on Enerjisa's net debt should be more subdued due to normalisation of capex, as we expect Enerjisa to continue to maximise its RAB base and substantially increase nominal dividend payments.

**Lower leverage and interest rates should drive EPS and DPS growth:** We expect Enerjisa's lower net debt position, combined with lower interest rates, to visibly improve its net income growth. Enerjisa's weighted cost of financing on its loan portfolio dropped by 3.2pps y/y in 1Q20, to 14.9%, with there still being room for further decline, albeit at a more limited pace.

**Figure 21: Enerjisa's weighted average cost of financing progression**



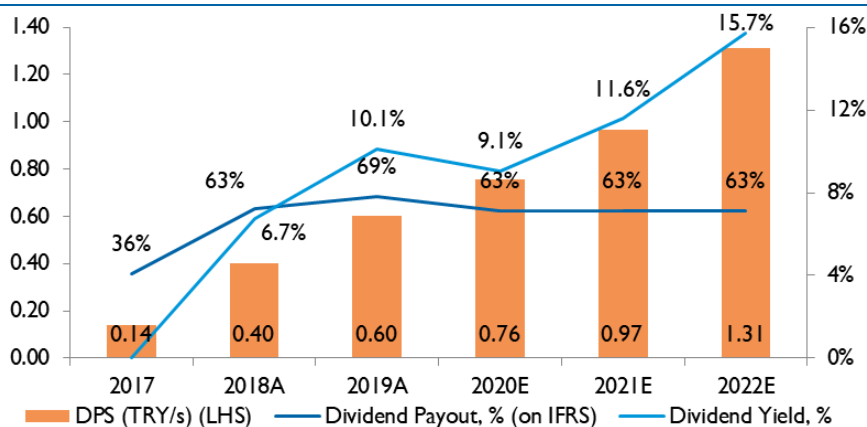
Source: Company financials

Enerjisa has a dividend policy of a 60-70% payout of its underlying net income (net income excluding one-off and/or extraordinary items). We expect Enerjisa to maintain a c.63% dividend payout (on underlying net income) going forward (barring any extraordinary developments on the cost of financing and regarding the sector).

Accordingly, we expect Enerjisa's EPS to grow by 38% in FY20 and 28% in FY21, with cash DPS set to grow by 26% y/y in FY21 and 28% in FY22, implying respective div. yields of 9.1% and 11.6%.

We perceive that management views the continuity and stability of its dividend payout as the key means of delivering value to shareholders. While we expect Enerjisa to be paid c.TL4bn in 2021 and 2022, the company may refrain from increasing its dividend payout to ensure its sustainability over the long term.

**Figure 22: Enerjisa's DPS and dividend payout progression**



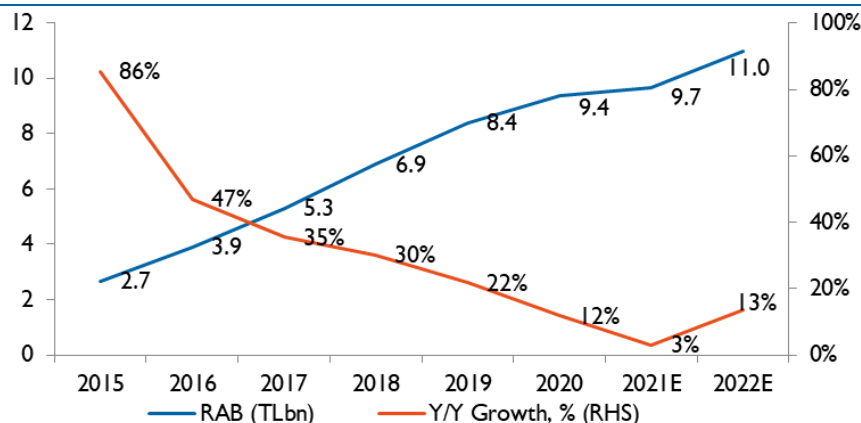
Source: Company financials, Unlu Menkul estimates.

**RAB growth to slow in FY20 and FY21, but looks set to recover thereafter:** Enerjisa's RAB (regulated asset base), which constitutes the base of regulated return on the distribution grid, grew at a CAGR of 33% between 2015 and 2019, reaching TL8.4bn, mainly driven by the substantial capex on its grid. We expect to see a deceleration in the grid investment in 2020, due to COVID-19-related deployment



precautions, coupled with the capex reimbursement component to be deducted from its RAB following the receipt of capex overspend compensation, which will lead to subdued growth in the medium term. That said, we expect the capex deployment to fully normalise in 2022 and the company's RAB to grow at a CAGR of c.13% thereafter.

Figure 23: Enerjisa's RAB progression and growth (%)



Source: Company financials, Unlu Menkul research

**Enerjisa's cash flow and leverage are fully matched in TL:** Enerjisa has a net debt position of TL9.2bn (TL 7.7bn in loans [net of cash and derivatives] and TL1.5bn CPI-linked bonds) as of 1Q20, 98% of which is TL-denominated. The remaining hard currency loans are hedged with cross-currency swaps. Accordingly, including the hedges, Enerjisa has a slight long USD position (TL19m PBT impact for every 1% depreciation of the TL vs the USD) and a neutral EUR position.

As Enerjisa's revenues are fully denominated in TL, we view the currency match of its cash flows and financial leverage as a differentiating attribute for the company vs most of the BIST industrials in terms of dividend visibility, particularly considering the heightened volatility in the TL. We expect Enerjisa's management to maintain its hedging policies.

**Strong market position and shareholder structure lead to cost advantages:**

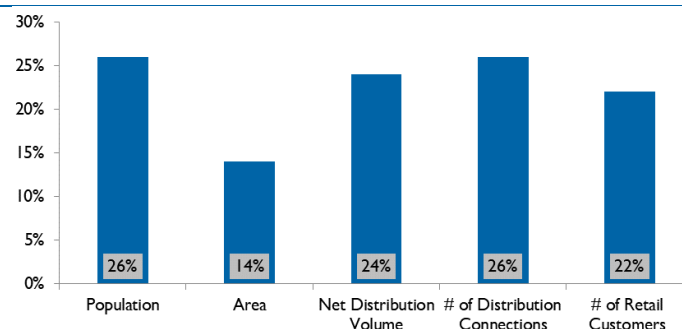
The combined distribution network (Toroslar, Baskent & Ayedaş) positions Enerjisa Enerji A.S. ("Enerjisa") as the largest grid operator in Turkey, with 11.2m distribution connections (25% of those in Turkey as of 2019). Enerjisa is also involved in the retail sale of electricity, with increasing exposure in the liberalized segment. Enerjisa benefits from: 1) operational synergies across its distribution (consolidated management and fixed costs, personnel allocation optimisation, implementation of best practices across regions, etc.); and 2) lower capex (per unit) given the substantial purchasing power of the company, which is captured through a capex outperformance item in its operational earnings.

Figure 24: Enerjisa's distribution network layout



Source: Company financials

Figure 25: Enerjisa's market share (%)



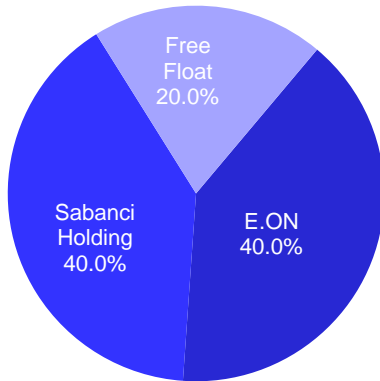
Source: Company financials

With equal partnership (40% each) between Sabanci Holding and E.ON (Germany) since 2013 and a 20% free float since the IPO, Enerjisa arguably has the strongest shareholder structure vs the other electricity distribution regions, in our view.

We believe that the accompanying more competitive financing terms (vs peers) are among the key drivers of the profitability of its distribution business, given the substantial contribution to the delta between the nominal return component regulated by EMRA minus the cost of financing of the company's grid capex.

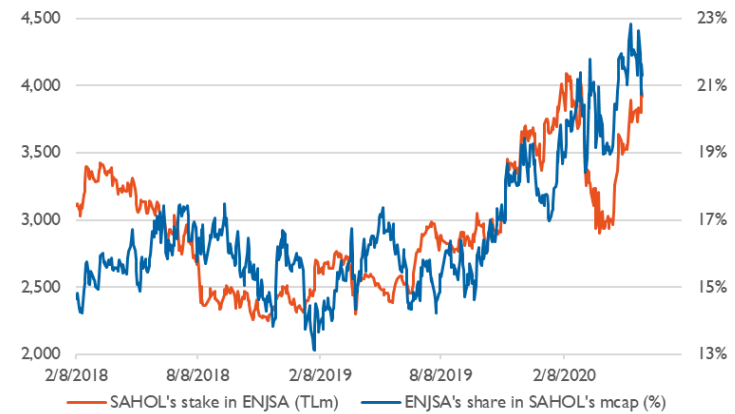
Besides, we believe that Enerjisa has become a more important asset for Sabanci Holding, with the weight of Sabanci Holding's 40% stake in Enerjisa having increased by 4pps, to 21%, in Sabanci's mcap. Further re-rating of Enerjisa shares is likely to be supportive of Sabanci's shares as well.

**Figure 26: Enerjisa's shareholder structure**



Source: Company financials

**Figure 27: ENJSA's share in SAHOL mcap**



Source: Company financials

## Valuation

**We value Enerjisa via blended target FY21E P/E and EV/EBITDA multiples:**  
We value Enerjisa via a blended target multiple valuation (50% P/E at 8.0x, 50% EV/EBITDA at 4.5x) based on our FY21 forecasts. Accordingly, we reach a target share price of TL10.60, implying an upside potential of 27%, implying a Buy rating.

**Figure 28: Enerjisa's distribution & retail operations valuation summary (TLm)**

	Multiple (x)	Implied Equity Value	Weight (%)
FY21E P/E * @ 8x	8.0	14,626	50%
FY21E EV/EBITDA * @ 4.5x	4.5	12,229	50%
<b>12M Target Mcap (TLm)</b>		<b>12,467</b>	
Current Market Cap (TLm)		9,850	
Total Return Potential, %		27%	
<b>12M TP (TL/s)</b>		<b>10.60</b>	
Current Share Price		8.34	
12M Upside Potential, %		27%	

Source: Unlu Menkul estimates, Company financials, \* adjusted for one-offs

We believe Enerjisa' P/E (adjusted for one-offs) is a fair valuation benchmark as it: **1)** provides a more standard valuation parameter given the abundance of moving parts and adjustments at the operating level; and **2)** captures the impact of lower borrowing costs through lower financial expenses, thus higher sustainable net income. In our calculations, we have added the capex reimbursement component to the IFRS EBITDA, as we believe it is a recurring item related to the company's operations.

Our underlying assumptions are as follows:

**Figure 29: Enerjisa's distribution & retail operations valuation summary (TLm)**

	2017	2018	2019	2020E	2021E	2022E	2023E	2024E	2025E
RAB (TLm)	5,300	6,900	8,400	9,391	9,667	10,964	12,338	13,790	15,320
Growth, y/y %	35%	30%	22%	12%	3%	13%	13%	12%	11%
CAPEX (TLm)	(1,747)	(1,602)	(1,764)	(1,590)	(1,931)	(2,171)	(2,325)	(2,480)	(2,640)
Growth, y/y %	12%	-8%	10%	-10%	21%	12%	7%	7%	6%
<b>(+) WACC Return</b>									
Regulated WACC (EOP) (%)	11.9%	13.6%	13.6%	13.6%	12.0%	12.0%	12.0%	12.0%	12.0%
Inflation (%)	11.1%	16.3%	16.1%	10.9%	9.3%	8.8%	8.8%	8.3%	8.0%
Nom. WACC (%)	23.0%	29.9%	29.7%	24.5%	21.3%	20.8%	20.8%	20.3%	20.0%
Financial Income (Reported) (TLm)	1,014	1,717	1,959	2,062	2,001	2,010	2,275	2,498	2,758
<b>(-) Financing Costs</b>									
Net debt (EOP) (TLm)	7,345	9,003	8,955	9,220	6,945	5,828	6,527	7,188	7,817
Growth, y/y %	13%	23%	-1%	3%	-25%	-16%	12%	10%	9%
Loans	12.8%	17.1%	18.1%	14.8%	14.0%	13.7%	13.7%	13.5%	13.3%
Bonds	15.2%	28.2%	12.9%	15.8%	14.2%	13.7%	13.6%	13.1%	12.9%
WA cost of financing (%)	13.2%	19.1%	17.0%	14.9%	14.0%	13.7%	13.7%	13.5%	13.3%
Net Financial Expenses (IFRS)	(866)	(1,401)	(1,529)	(1,324)	(1,294)	(954)	(799)	(879)	(959)
<b>Spread</b>									
Nom. WACC - WA cost of financing	9.8%	10.8%	12.7%	9.6%	7.3%	7.1%	7.0%	6.8%	6.7%
Financial income - net financial expenses (TL)	148	316	430	738	708	1,056	1,476	1,619	1,799
<b>Selected Ratios</b>									
RAB (ave.) / Net debt (ave.) (RHS)	0.7	0.7	0.9	1.0	1.2	1.6	1.9	1.9	1.9
RAB (ave.) - Net debt (ave.)	(2,312)	(2,074)	(1,329)	(192)	1,447	3,929	5,474	6,207	7,052

Source: Unlu Menkul estimates, Company financials

Enerjisa is trading at a significant discount vs peers on numerous metrics.

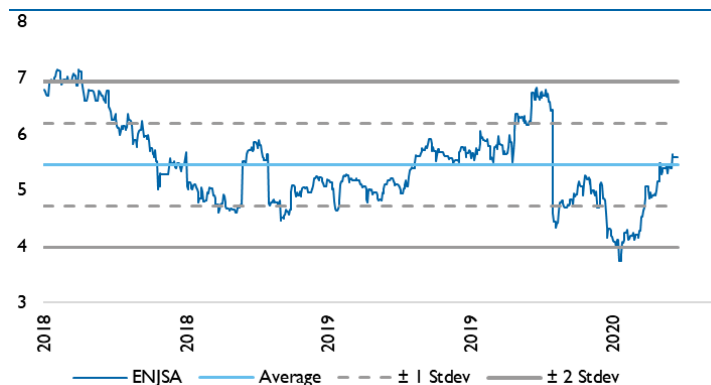
Figure 30: Enerjisa's comparison vs peers \*

Company Name	MCAP (\$m)			P/E			EV/EBITDA			EBITDA margin			Net Debt/ EBITDA			Div yld			ROE		
	19	20E	21E	19	20E	21E	19	20E	21E	19	20E	21E	19	20E	21E	19	20E	21E	19	20E	21E
<b>Water</b>		<b>18.2</b>	<b>19.0</b>	<b>21.4</b>			<b>13.3</b>	<b>12.8</b>	<b>13.6</b>	<b>46%</b>	<b>46%</b>	<b>47%</b>	<b>6.0</b>	<b>6.2</b>	<b>5.6</b>	<b>3%</b>	<b>4%</b>	<b>4%</b>	<b>13%</b>	<b>13%</b>	<b>14%</b>
Penon Grp Plc	5,929	20.3	19.7	22.5	14.8	14.4	16.8	38%	39%	40%	5.8	6.0	4.3	3%	4%	4%	13%	14%	13%		
Severn Trent	7,478	18.6	18.3	22.3	13.4	13.2	13.7	51%	51%	50%	6.3	6.6	7.1	3%	4%	4%	29%	26%	22%		
United Utilities	8,012	17.7	15.5	20.5	13.2	12.4	13.5	59%	61%	59%	6.5	6.4	7.0	4%	4%	5%	12%	13%	11%		
Sabesp	7,158	13.2	21.1	11.1	7.5	7.7	6.6	41%	41%	44%	1.9	2.2	1.8	2%	2%	2%	13%	8%	14%		
<b>Gas-Distribution</b>		<b>12.7</b>	<b>14.5</b>	<b>13.0</b>			<b>10.2</b>	<b>9.8</b>	<b>9.2</b>	<b>32%</b>	<b>34%</b>	<b>35%</b>	<b>4.1</b>	<b>4.4</b>	<b>4.2</b>	<b>5%</b>	<b>5%</b>	<b>5%</b>	<b>15%</b>	<b>14%</b>	<b>14%</b>
Enagas Sa	6,643	12.4	13.2	13.0	9.5	9.8	10.0	84%	84%	87%	4.1	4.4	4.2	7%	7%	8%	15%	14%	14%		
Italgas Spa	4,816	12.5	12.7	12.2	10.2	9.5	9.0	71%	72%	73%	5.1	5.0	4.9	4%	5%	5%	25%	20%	20%		
National Grid Pl	41,732	16.1	15.9	15.5	12.1	11.5	11.0	32%	34%	35%	5.4	5.4	5.6	5%	5%	5%	10%	11%	10%		
ENN Energy Holdings	13,680	18.4	16.2	14.1	11.7	10.6	9.2	13%	13%	13%	1.2	1.2	0.9	1%	2%	2%	22%	21%	21%		
Naturgy Energy	19,492	12.7	14.5	12.5	7.8	8.4	7.9	17%	19%	19%	3.3	3.7	3.5	8%	8%	8%	12%	11%	14%		
<b>Electric-Integrated</b>		<b>14.2</b>	<b>14.1</b>	<b>13.3</b>			<b>9.4</b>	<b>9.1</b>	<b>8.7</b>	<b>30%</b>	<b>31%</b>	<b>31%</b>	<b>2.6</b>	<b>2.7</b>	<b>2.6</b>	<b>4%</b>	<b>4%</b>	<b>5%</b>	<b>12%</b>	<b>12%</b>	<b>11%</b>
Tenaga Nasional	16,070	12.2	12.9	12.4	8.0	7.5	7.3	33%	34%	34%	1.6	2.2	2.1	5%	5%	5%	9%	9%	9%		
Enel Spa	87,590	16.0	15.2	14.1	8.0	7.8	7.5	23%	22%	23%	2.6	2.7	2.6	4%	4%	5%	14%	16%	16%		
Iberdrola Sa	73,716	19.0	17.9	16.8	11.3	10.6	9.9	27%	28%	29%	3.7	3.8	3.7	3%	4%	4%	9%	9%	9%		
Ppl Corp	23,056	12.4	12.3	12.3	10.9	10.4	10.1	53%	55%	55%	n.a.	n.a.	n.a.	5%	5%	6%	14%	14%	13%		
<b>Electric-Distribution</b>		<b>16.6</b>	<b>16.2</b>	<b>14.4</b>			<b>11.1</b>	<b>10.6</b>	<b>8.9</b>	<b>16%</b>	<b>16%</b>	<b>19%</b>	<b>4.1</b>	<b>4.6</b>	<b>3.4</b>	<b>4%</b>	<b>4%</b>	<b>4%</b>	<b>20%</b>	<b>17%</b>	<b>18%</b>
Manila Electric	6,530	14.0	14.9	14.5	7.1	7.8	7.5	12%	11%	11%	0.2	0.0	0.0	5%	5%	5%	27%	25%	24%		
Innogy Se	27,516	29.6	29.1	26.5	10.9	10.6	10.6	10%	10%	10%	4.2	4.4	4.2	4%	3%	3%	11%	11%	13%		
Sse Plc	16,763	19.0	15.4	14.2	12.2	12.4	11.8	7%	27%	29%	4.8	5.2	5.0	7%	8%	6%	14%	15%	16%		
E.ON Se	30,170	15.6	16.2	14.4	11.1	8.3	8.0	16%	11%	11%	5.9	5.3	5.0	4%	5%	5%	21%	18%	20%		
Equatorial E-Ord	4,066	16.6	19.4	13.1	11.5	11.6	8.9	19%	22%	27%	4.1	4.6	3.4	1%	1%	2%	20%	17%	18%		
Hydro One	11,679	17.7	19.3	17.9	12.8	12.4	11.7	35%	34%	35%	5.6	5.7	5.6	3%	4%	4%	9%	8%	9%		
Equatorial Energia	4,066	16.6	19.4	13.1	11.5	11.6	8.9	19%	22%	27%	4.1	4.6	3.4	1%	1%	2%	20%	17%	18%		
Manila electricity Compan	6,530	14.0	14.9	14.5	7.1	7.8	7.5	12%	11%	11%	0.2	0.0	0.0	5%	5%	5%	27%	25%	24%		
Tauron	645	2.8	3.7	2.2	4.7	4.9	4.3	17%	16%	19%	3.4	4.0	3.4	0%	0%	0%	4%	4%	6%		
Energa	876																				
<b>Electric-Transmission</b>		<b>12.7</b>	<b>13.7</b>	<b>13.7</b>			<b>10.1</b>	<b>10.2</b>	<b>10.1</b>	<b>75%</b>	<b>73%</b>	<b>73%</b>	<b>4.6</b>	<b>4.1</b>	<b>3.9</b>	<b>5%</b>	<b>5%</b>	<b>5%</b>	<b>17%</b>	<b>17%</b>	<b>17%</b>
Red Electrica	10,329	12.7	13.7	13.7	10.1	10.2	10.1	79%	77%	78%	3.8	3.9	3.9	6%	6%	6%	21%	18%	18%		
Terna Rete	14,504	17.3	16.8	16.4	12.3	11.8	11.5	75%	73%	73%	4.9	4.9	5.1	4%	4%	4%	18%	17%	17%		
Elia System Operator	8,049	26.6	25.6	25.1	15.1	14.6	14.4	41%	40%	40%	5.1	6.1	6.1	2%	2%	2%	7%	7%	8%		
Federal Grid	3,419	2.8	3.0	2.9	2.9	3.1	3.0	56%	53%	53%	1.4	1.3	1.3	9%	10%	9%	10%	8%	8%		
Power Grid Corp of India	12,011	9.5	8.2	7.5	7.5	6.6	6.4	87%	91%	88%	4.6	4.1	3.8	n.a.	n.a.	5%	17%	18%	18%		
<b>Enerjisa Enerji</b>	<b>1,459</b>	<b>9.5</b>	<b>7.1</b>	<b>5.6</b>	<b>4.9</b>	<b>4.4</b>	<b>4.0</b>	<b>19%</b>	<b>19%</b>	<b>18%</b>	<b>2.7</b>	<b>2.2</b>	<b>1.6</b>	<b>5%</b>	<b>7%</b>	<b>9%</b>	<b>22%</b>	<b>20%</b>	<b>22%</b>		

Source: Bloomberg Finance L.P., \* based on consensus estimates.

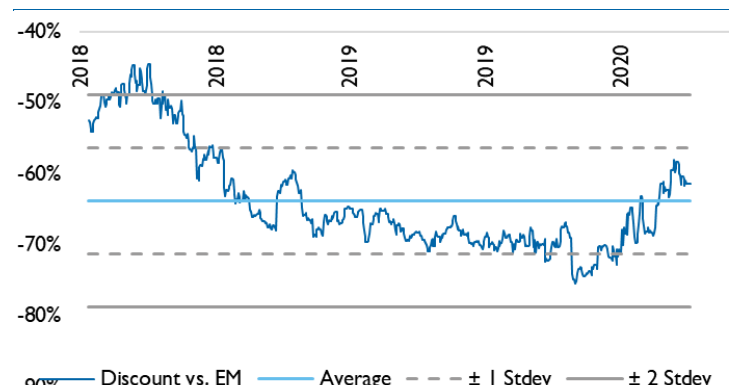
Accordingly, Enerjisa is trading at a consensus FY21E P/E of 5.6x, implying a 61% discount vs its peer universe (3Y average discount: 64%).

Figure 31: Enerjisa's 1Y FWD consensus P/E progression



Source: Bloomberg Finance L.P.

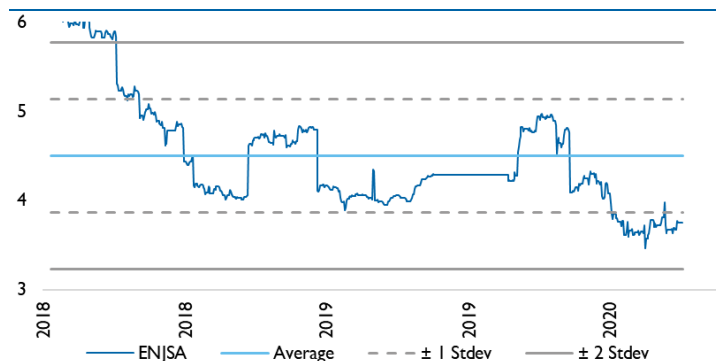
Figure 32: Enerjisa's 1Y FWD P/E discount to distribution peers



Source: Bloomberg Finance L.P.

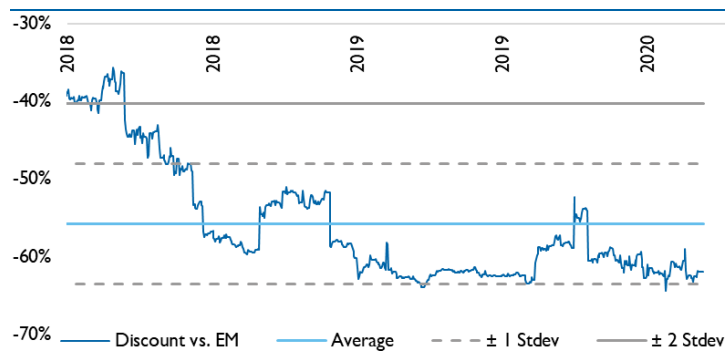
The shares are also trading at a significant discount of 62% on FY21E EV/EBITDA (3Y average discount: 56%). Enerjisa is a relatively new company (c. 10 years of operating distribution assets) vs its more established peers. We perceive that as it builds up a track record in terms of operational performance and dividend distribution, this will provide the basis for a lower discount to peers. Besides, following the announcement of the fourth term regulatory parameters, operational visibility should improve for the next five years.

**Figure 33: Enerjisa's 1Y FWD consensus EV/EBITDA progression**



Source: Bloomberg Finance L.P.

**Figure 34: Enerjisa's 1Y FWD EV/EBITDA discount to distribution peers**



Source: Bloomberg Finance L.P.

Our FY20 and FY21 estimates are broadly in line with consensus expectations.

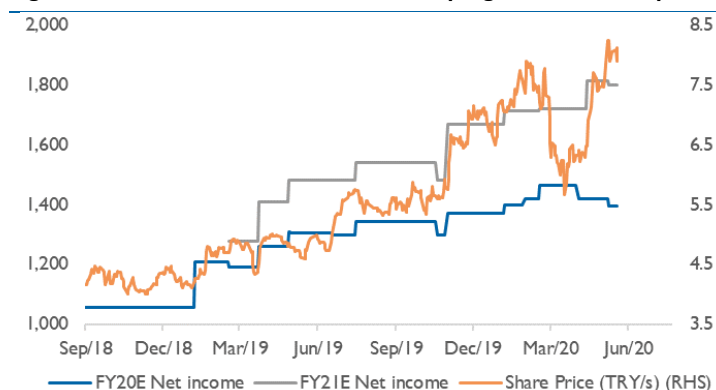
**Figure 35: Unlu estimates vs Bloomberg consensus**

Cons.	2020E			2021E		
	Unlu	Cons.	Diff., %	Unlu	Cons.	Diff., %
Revenues	20,429	21,413	-5%	24,005	25,692	-7%
EBITDA	3,893	4,110	-5%	4,284	4,570	-6%
EBITDA M., %	19%	19%	0 pps	18%	18%	0 pps
Net Income	1,430	1,419	1%	1,828	1,813	1%

Source: Bloomberg Finance L.P., Unlu Menkul estimates

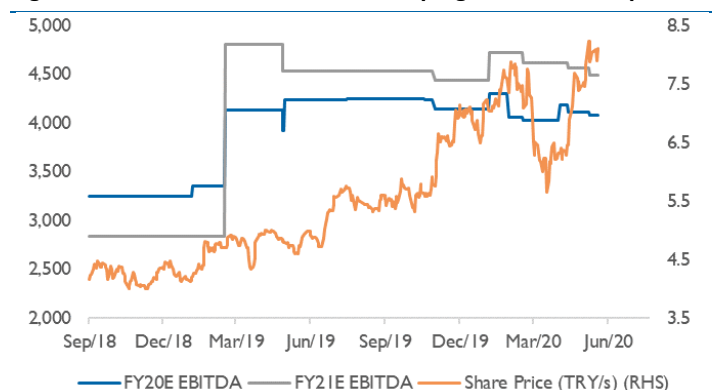
We expect Enerjisa's share price performance to remain sensitive to its 2021 net earnings trajectory, as it is the key determinant of prospective dividend payments.

**Figure 36: FY20E & FY21E cons net income progression vs share price**



Source: Bloomberg Finance L.P.

**Figure 37: FY20E & FY21E cons EBITDA progression vs share price**



Source: Bloomberg Finance L.P.

## I Q20 results review

Enerjisa reported TL341m in net income in its IQ20 IFRS results, slightly lower than consensus estimates: Enerjisa Enerji announced TL341m of net income in IQ20 (up 15% y/y and up 40% q/q), slightly lower than the consensus estimate of TL381m (negative deviation: 0.1% of mcap). Net sales increased by 29% y/y and were up by 18% q/q, to TL5,779m, in IQ20 (consensus estimate: TL5,044m). EBITDA rose by 21% y/y and increased by 85% q/q, to TL1,057m, in IQ20, lower than market consensus expectations of TL1,221m (negative deviation: 0.6% of mcap), with the EBITDA margin decreasing by 1.2pp y/y and contracting by 6.6pp q/q, to 18.3%.

Regarding Enerjisa's specific metrics, **1)** operational earnings rose to TL1.3bn (up 13% y/y, up 13% q/q), 85% of which is distribution segment-related, led by higher financial income and capex reimbursements in the segment; **2)** underlying net income realised at TL352m (up 19% y/y, down 7% q/q), with the positive impact of lower net loan interest and financial expenses partially offset by higher bond interest expenses. Enerjisa's average cost of financing from loans decreased from 17.8% at IQ19 to 14.9% at IQ20 while the average cost of bond financing increased from 1.5% to 14.8%; **3)** distribution capex of TL150m (up 138% y/y, down 75% q/q); and **4)** RAB grew to TL9.3bn (up 12%, up 11% q/q).

For 2020, Enerjisa is guiding for: **1)** operational earnings growth at least in line with inflation (TL4.6bn in 2019); **2)** RAB higher than TL9.4bn (at least 12% higher than the TL8.4bn recorded in 2019); **3)** dividend growth higher than inflation, with a 60-70% dividend payout; and **4)** financial leverage lower than 2x (net debt/EBITDA).

**Figure 38: Earnings review: Enerjisa Enerji**

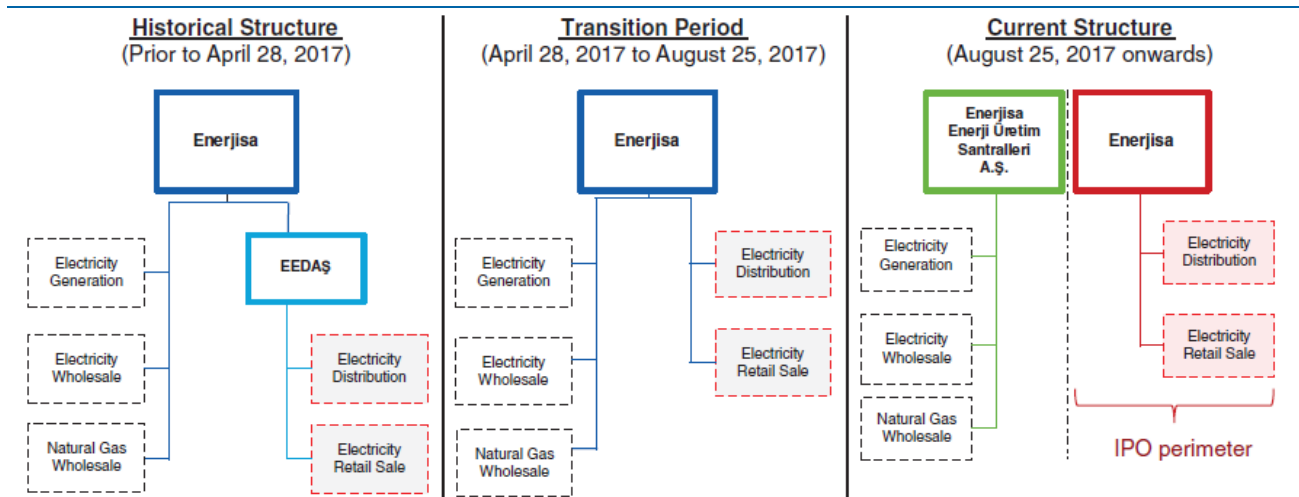
TLm	IQ19	4Q19	IQ20	y/y	q/q	Estimates		% Dev. vs.		Dev/mcap vs.	
						ÜnlüCo	Cons.	ÜnlüCo	Cons.	ÜnlüCo	Cons.
Revenues	4,484	4,887	5,779	29%	18%	n.a.	5,044	n.a.	15%	n.a.	2.7%
EBITDA	872	573	1,057	21%	85%	n.a.	1,221	n.a.	-13%	n.a.	-0.6%
EBITDA margin	19.5%	11.7%	18.3%	-1.2pp	6.6pp	n.a.	24.2%	n.a.		n.a.	
Net profit	297	244	341	15%	40%	n.a.	381	n.a.	-11%	n.a.	-0.1%
Net margin	6.6%	5.0%	5.9%	-0.7pp	0.9pp	n.a.	7.6%	n.a.		n.a.	

Source: Company financials, Rasyonet

## Company background

Enerjisa, the leading electricity distribution and retail company in Turkey with 11.2m distribution connections (25% of total) as of 2019, was founded in 1996, primarily as an electricity generation business. The company acquired the Baskent electricity distribution region in 2009, followed by the acquisitions of the Ayedas and Toroslar regions in 2013. Earlier in 2013, E.ON replaced Verbund as Sabanci Holding's partner in the company.

**Figure 39: Evolution of Enerjisa's corporate structure progression**



Source: Company data, Unlu Menkul

Enerjisa's generation and wholesale businesses were spun off from the distribution and retail businesses in 2017. Enerjisa, as the distribution and retail company, was IPO'd in February 2018 and listed on the BIST index.

**Figure 40: Enerjisa's distribution network layout \***



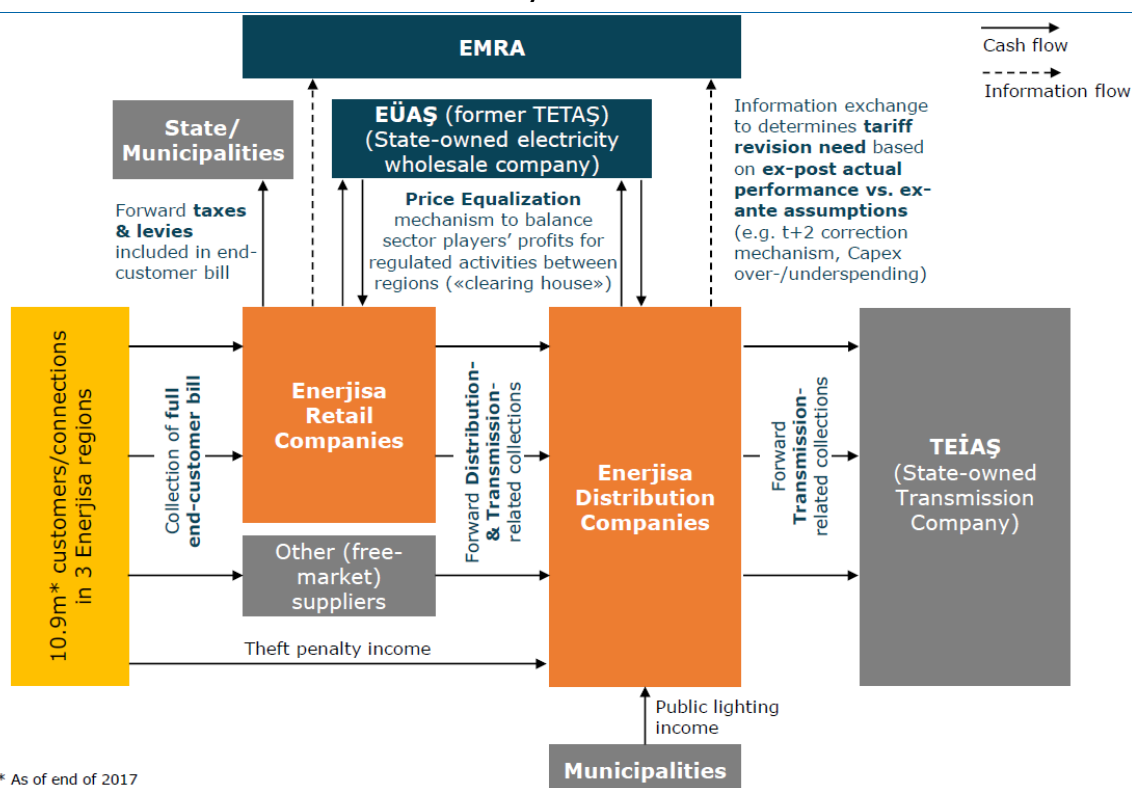
Source: Company data; \* as of 1Q20

While distribution business revenues are primarily TL-denominated, the underlying inflation pass-through mechanism offers a natural hedge against the prospects of sticky inflation, in our view, and is protective of the business' real returns. This should be supportive of the returns on Enerjisa's RAB (TL9.3bn as of 1Q20).



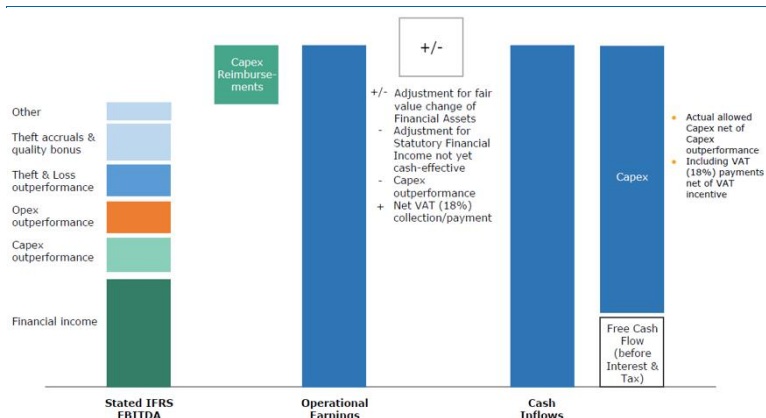
## Key charts on regulatory background

Figure 41: Collection mechanism in the Turkish electricity distribution sector



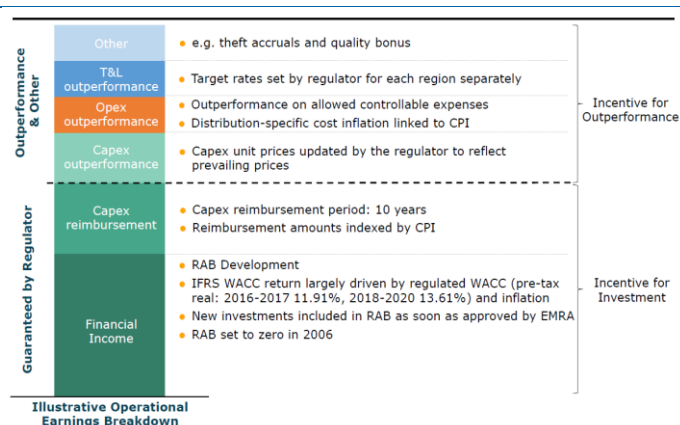
Source: Company data

Figure 42: Earnings and cash generation in IFRS (Distribution)



Source: Company data

Figure 43: Illustrative operational earnings breakdown (Distribution)



Source: Company data

**Figure 44: Enerjisa's segmental cashflow breakdown**

SEGMENTAL CASHFLOW DISTRIBUTION																
	2017	2018	2019	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19	1Q20
<b>Financial income</b>	1,014	1,717	1,959	197	220	248	349	305	369	357	686	470	502	525	462	511
<b>CAPEX Reimbursement</b>	592	798	1,058	144	152	148	148	191	208	200	199	280	249	264	265	336
<b>Efficiency &amp; Quality</b>	605	816	902	94	150	131	230	227	156	201	232	179	220	235	268	180
Theft & Accrual Collection	278	416	469	35	26	48	170	73	54	136	153	57	74	211	127	115
E&Q CAPEX OP	145	106	72	8	48	34	55	9	45	34	18	7	49	14	2	4
E&Q OPEX OP	48	82	90	30	43	(2)	(23)	57	35	13	(24)	45	51	44	(49)	32
E&Q T&L OP	133	98	117	21	33	51	28	25	17	16	40	20	24	39	35	29
Quality Bonus	0	114	162	0	0	0	0	64	5	1	44	50	22	(72)	162	0
<b>Tax correction</b>	86	133	174	21	12	14	39	29	31	30	43	46	41	43	44	54
<b>Other</b>	47	26	(20)	29	(6)	32	(8)	10	0	80	(64)	11	(16)	(13)	(2)	1
<b>Operational Earnings</b>	2,344	3,490	4,073	485	528	573	758	762	764	868	1,096	986	996	1,054	1,037	1,082
Financial income not yet cash effective	(577)	(1,082)	(1,178)	(90)	(108)	(140)	(239)	(154)	(204)	(198)	(526)	(263)	(319)	(329)	(267)	(283)
CAPEX Outperformance	(142)	(105)	(69)	(9)	(48)	(35)	(50)	(9)	(45)	(34)	(17)	(4)	(29)	(35)	(1)	(3)
NET VAT received / paid	108	362	410	27	232	(39)	(112)	50	187	76	49	76	171	153	10	177
Other (Working Capital)	(87)	(291)	(859)	(262)	42	(101)	234	(555)	15	(161)	410	(655)	(318)	(255)	369	(379)
<b>Operating Cash Flow before Interest &amp; Taxes</b>	1,646	2,374	2,377	151	646	258	591	94	717	551	1,012	140	501	588	1,148	594
Actual allowed CAPEX (Nominal)	(1,573)	(1,605)	(1,418)	(131)	(424)	(561)	(457)	(127)	(657)	(463)	(358)	(63)	(234)	(532)	(589)	(150)
CAPEX Outperformance	142	105	69	9	48	35	50	9	45	34	17	4	29	35	1	3
VAT Paid	(308)	(308)	(255)	(58)	1	(74)	(177)	(91)	(69)	(94)	(54)	(11)	(42)	(96)	(106)	(27)
Previous year / unpaid CAPEX	34	259	49	(210)	(15)	92	167	(280)	312	23	204	(365)	(228)	225	417	(513)
<b>Cash Effective CAPEX</b>	(1,705)	(1,549)	(1,555)	(390)	(390)	(508)	(417)	(489)	(369)	(500)	(191)	(435)	(475)	(368)	(277)	(687)
<b>FCF before Interest &amp; Taxes</b>	(59)	825	822	(239)	256	(250)	174	(395)	348	51	821	(295)	26	220	871	(93)
<b>Efficiency &amp; Quality Breakdown</b>																
Theft & Accrual Collection	46%	51%	52%	37%	17%	36%	74%	32%	34%	68%	66%	32%	34%	90%	47%	64%
CAPEX Outperformance	24%	13%	8%	9%	32%	26%	24%	4%	29%	17%	8%	4%	22%	6%	1%	2%
OPEX Outperformance	8%	10%	10%	32%	29%	-1%	-10%	25%	23%	7%	-10%	25%	23%	19%	-18%	18%
T&L Outperformance	22%	12%	13%	22%	22%	39%	12%	11%	11%	8%	17%	11%	11%	16%	13%	16%
Quality Bonus	0%	14%	18%	0%	0%	0%	0%	28%	3%	1%	19%	28%	10%	-31%	61%	0%
Total	100%	100%	101%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	103%	100%
<b>RETAIL</b>																
	2017	2018	2019	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19	1Q20
Regulated Gross profit	335	621	657	73	78	88	96	144	140	182	155	174	193	208	82	182
Liberalized Gross Profit	74	46	97	10	0	25	39	19	0	15	12	10	8	19	60	102
Customer Solutions Gross Profit	0	11	19	0	0	0	0	2	3	4	2	3	5	6	5	5
Opex	(246)	(323)	(325)	(56)	(53)	(57)	(80)	(64)	(61)	(64)	(134)	(74)	(72)	(76)	(103)	(96)
<b>Bad debt related income and expense</b>	84	35	111	6	18	36	24	14	15	18	(12)	29	15	12	55	(5)
Bonus collections	93	58	39	11	20	36	26	8	8	19	23	8	6	10	15	6
Late payment income	71	84	144	19	18	17	17	17	17	20	30	30	32	41	41	31
Doubtful provision expense	(75)	(84)	(63)	(23)	(18)	(18)	(16)	(7)	(14)	(16)	(47)	(8)	(20)	(31)	(4)	(33)
Other	(5)	(23)	(9)	(1)	(2)	1	(3)	(4)	4	(5)	(18)	(1)	(3)	(8)	3	(9)
<b>Operational Earnings</b>	247	390	559	33	43	92	79	115	97	155	23	142	149	169	99	188
Price equalization effects	14	(454)	811	10	(89)	44	49	(256)	(119)	(327)	248	498	(168)	249	232	(51)
Net customer deposit additions	140	246	64	31	26	42	41	111	46	39	50	31	26	29	(22)	(37)
Other (Working Capital)	(72)	(317)	342	144	(121)	(57)	(38)	(68)	(94)	39	(194)	(75)	509	(391)	299	4
<b>Operating Cash Flow before Interest &amp; Taxes</b>	329	(135)	1,776	218	(141)	121	131	(98)	(70)	(94)	127	596	516	56	608	104
Capex	(30)	(38)	(51)	(8)	(5)	(12)	(5)	(12)	(16)	(4)	(6)	(21)	(6)	(7)	(17)	(12)
<b>FCF before interest &amp; taxes</b>	299	(173)	1,725	210	(146)	109	126	(110)	(86)	(98)	121	575	510	49	591	92

Source: Company data

**Figure 45: Enerjisa's segmental income statement**

INCOME STATEMENTS (TLm)																
DISTRIBUTION	2017	2018	2019	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19	1Q20
<b>Sales Revenue</b>	<b>4,934</b>	<b>6,986</b>	<b>6,599</b>	<b>1,046</b>	<b>1,107</b>	<b>1,060</b>	<b>1,721</b>	<b>1,283</b>	<b>1,489</b>	<b>1,434</b>	<b>2,780</b>	<b>1,689</b>	<b>1,618</b>	<b>1,806</b>	<b>1,486</b>	<b>2,015</b>
Financial income	1,014	1,717	1,959	197	220	248	349	305	369	357	686	470	502	525	462	511
Distribution revenue	3,146	4,281	3,351	650	712	615	1,169	731	895	874	1,781	844	861	939	707	1,049
Pass-through transmission revenue	597	760	998	150	139	157	151	189	180	152	239	298	197	282	221	367
Lighting sales revenue	177	228	291	49	38	38	52	58	45	51	74	77	58	60	96	88
<b>Cost of Sales</b>	<b>(1,402)</b>	<b>(1,690)</b>	<b>(2,029)</b>	<b>(374)</b>	<b>(317)</b>	<b>(352)</b>	<b>(359)</b>	<b>(423)</b>	<b>(384)</b>	<b>(404)</b>	<b>(479)</b>	<b>(575)</b>	<b>(410)</b>	<b>(537)</b>	<b>(507)</b>	<b>(730)</b>
Energy purchases (Lighting, T&L)	(795)	(930)	(1,024)	(224)	(179)	(194)	(198)	(234)	(203)	(253)	(240)	(277)	(213)	(248)	(286)	(363)
Pass-through transmission cost	(597)	(760)	(998)	(150)	(139)	(157)	(151)	(189)	(180)	(152)	(239)	(298)	(197)	(282)	(221)	(367)
Other	(10)	0	(7)	0	0	0	(10)	0	0	0	0	0	0	(7)	0	0
<b>Gross Profit</b>	<b>3,532</b>	<b>5,296</b>	<b>4,570</b>	<b>672</b>	<b>790</b>	<b>708</b>	<b>1,362</b>	<b>860</b>	<b>1,105</b>	<b>1,030</b>	<b>2,301</b>	<b>1,114</b>	<b>1,208</b>	<b>1,269</b>	<b>979</b>	<b>1,285</b>
OPEX	(1,072)	(1,272)	(1,563)	(232)	(231)	(264)	(345)	(284)	(298)	(320)	(370)	(368)	(343)	(378)	(474)	(444)
Other Income/(Expense)	(143)	(240)	(105)	(31)	(51)	(18)	(43)	(2)	(28)	5	(215)	(59)	(164)	(118)	236	(101)
<b>Operating profit before finance income/(expense)</b>	<b>2,317</b>	<b>3,784</b>	<b>2,902</b>	<b>409</b>	<b>508</b>	<b>426</b>	<b>974</b>	<b>574</b>	<b>780</b>	<b>714</b>	<b>1,716</b>	<b>687</b>	<b>701</b>	<b>773</b>	<b>741</b>	<b>740</b>
Adjustment of depreciation and amortization	16	26	113	2	0	9	5	4	4	5	13	20	34	22	37	34
Adjustments related to operational fx gains and losses	0	44	4	0	0	1	(1)	(8)	24	29	(1)	(3)	11	(5)	1	(10)
Interest income related to revenue cap regulation	1	(44)	(186)	0	0	0	1	(8)	(8)	(7)	(21)	(3)	(3)	(2)	(178)	(10)
<b>EBITDA</b>	<b>2,334</b>	<b>3,810</b>	<b>2,833</b>	<b>411</b>	<b>509</b>	<b>435</b>	<b>979</b>	<b>570</b>	<b>793</b>	<b>740</b>	<b>1,707</b>	<b>706</b>	<b>738</b>	<b>788</b>	<b>601</b>	<b>770</b>
CAPEX Reimbursements	592	798	1,058	144	152	148	148	191	208	200	199	280	249	264	265	336
<b>EBITDA+CAPEX Reimbursements</b>	<b>2,926</b>	<b>4,608</b>	<b>3,891</b>	<b>555</b>	<b>661</b>	<b>583</b>	<b>1,127</b>	<b>762</b>	<b>1,000</b>	<b>940</b>	<b>1,906</b>	<b>986</b>	<b>987</b>	<b>1,052</b>	<b>866</b>	<b>1,106</b>
Fair value changes of financial assets	(467)	(984)	230	0	(133)	(10)	(324)	0	(244)	2	(742)	0	9	1	220	0
Competition Authority penalty provision	0	8	(48)	0	0	0	0	0	8	0	0	0	0	0	(48)	0
Non-recurring income related to previous years	(115)	(142)	0	(70)	0	0	(45)	0	0	(74)	(68)	0	0	0	0	0
<b>Operational earnings</b>	<b>2,344</b>	<b>3,490</b>	<b>4,073</b>	<b>485</b>	<b>528</b>	<b>573</b>	<b>758</b>	<b>762</b>	<b>764</b>	<b>868</b>	<b>1,096</b>	<b>986</b>	<b>996</b>	<b>1,053</b>	<b>1,038</b>	<b>1,106</b>
<b>Margins, %</b>																
Gross Profit	72%	76%	69%	64%	71%	67%	79%	67%	74%	72%	83%	66%	75%	70%	66%	64%
EBITDA	47%	55%	43%	39%	46%	41%	57%	44%	53%	52%	61%	42%	46%	44%	40%	38%
EBITDA+CAPEX Reimbursements	59%	66%	59%	53%	60%	55%	65%	59%	67%	66%	69%	58%	61%	58%	58%	55%
Operational earnings	48%	50%	62%	46%	48%	54%	44%	59%	51%	61%	39%	58%	62%	58%	70%	55%
RETAIL (TLm)																
	2017	2018	2019	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19	1Q20
<b>Sales Revenue (net)</b>	<b>10,520</b>	<b>11,361</b>	<b>12,854</b>	<b>2,498</b>	<b>2,367</b>	<b>2,872</b>	<b>2,783</b>	<b>2,777</b>	<b>2,258</b>	<b>3,231</b>	<b>3,095</b>	<b>2,795</b>	<b>3,222</b>	<b>3,435</b>	<b>3,402</b>	<b>3,764</b>
Regulated	5,075	10,301	11,369	1,071	1,118	1,413	1,473	2,408	2,058	2,960	2,875	2,547	2,905	3,052	2,865	2,941
Liberalised	2,256	1,044	1,464	592	537	598	529	367	197	266	214	244	312	377	531	818
Pass-through grid revenue	3,189	0	0	835	712	861	781	0	0	0	0	0	0	0	0	0
Customer solutions	0	16	21	0	0	0	0	2	3	5	6	4	5	6	6	5
<b>Cost of Sales (-)</b>	<b>(10,109)</b>	<b>(10,690)</b>	<b>(12,080)</b>	<b>(2,415)</b>	<b>(2,276)</b>	<b>(2,752)</b>	<b>(2,666)</b>	<b>(2,613)</b>	<b>(2,115)</b>	<b>(3,037)</b>	<b>(2,925)</b>	<b>(2,608)</b>	<b>(3,018)</b>	<b>(3,202)</b>	<b>(3,252)</b>	<b>(3,486)</b>
Regulated	(4,740)	(9,679)	(10,711)	(998)	(1,041)	(1,325)	(1,376)	(2,264)	(1,918)	(2,778)	(2,719)	(2,373)	(2,712)	(2,845)	(2,781)	(2,759)
Liberalised	(2,180)	(1,003)	(1,362)	(582)	(523)	(566)	(509)	(349)	(197)	(259)	(198)	(234)	(304)	(355)	(469)	(725)
Pass-through grid cost	(3,189)	0	0	(835)	(712)	(861)	(781)	0	0	0	0	0	0	0	0	0
Customer solutions	0	(8)	(7)	0	0	0	0	0	0	0	(8)	(1)	(2)	(2)	(2)	(2)
<b>Gross Profit</b>	<b>411</b>	<b>671</b>	<b>774</b>	<b>83</b>	<b>91</b>	<b>120</b>	<b>117</b>	<b>164</b>	<b>143</b>	<b>194</b>	<b>170</b>	<b>187</b>	<b>204</b>	<b>233</b>	<b>150</b>	<b>278</b>
OPEX	(253)	(341)	(367)	(58)	(55)	(59)	(81)	(70)	(66)	(70)	(135)	(85)	(80)	(87)	(115)	(108)
Other Income/(Expense)	4	(305)	(9)	(24)	(16)	26	18	(11)	(120)	(25)	(149)	38	(18)	(27)	(2)	(23)
<b>Operating profit before finance income</b>	<b>161</b>	<b>25</b>	<b>398</b>	<b>1</b>	<b>20</b>	<b>87</b>	<b>53</b>	<b>83</b>	<b>(43)</b>	<b>99</b>	<b>(114)</b>	<b>140</b>	<b>106</b>	<b>119</b>	<b>33</b>	<b>147</b>
Adjustment of depreciation and amortization	8	23	47	2	2	2	2	6	5	6	6	11	10	11	15	14
Adjustments related to fair value difference arising from	79	243	114	30	21	3	25	26	36	50	131	(9)	33	36	54	35
<b>EBITDA</b>	<b>247</b>	<b>291</b>	<b>559</b>	<b>33</b>	<b>43</b>	<b>92</b>	<b>79</b>	<b>115</b>	<b>(2)</b>	<b>155</b>	<b>23</b>	<b>142</b>	<b>149</b>	<b>166</b>	<b>102</b>	<b>196</b>
Competition Authority penalty provision	0	99	0	0	0	0	0	0	99	0	0	0	0	0	0	(8)
<b>Operational earnings</b>	<b>247</b>	<b>390</b>	<b>559</b>	<b>33</b>	<b>43</b>	<b>92</b>	<b>79</b>	<b>115</b>	<b>97</b>	<b>155</b>	<b>23</b>	<b>142</b>	<b>149</b>	<b>166</b>	<b>102</b>	<b>188</b>
<b>Margins, %</b>																
Gross Profit	4%	6%	6%	3%	4%	4%	4%	6%	6%	6%	5%	7%	6%	7%	4%	7%
EBITDA	2%	3%	4%	1%	2%	3%	3%	4%	0%	5%	1%	5%	5%	5%	3%	5%
Operational Earnings	2%	3%	4%	1%	2%	3%	3%	4%	4%	5%	1%	5%	5%	5%	3%	5%
SEGMENTAL CONTRIBUTION (%)																
<b>Sales Revenue</b>																
Distribution	32%	38%	34%	30%	32%	27%	38%	32%	40%	31%	47%	38%	33%	34%	30%	35%
Retail	68%	62%	66%	70%	68%	73%	62%	68%	60%	69%	53%	62%	67%	66%	70%	65%
<b>EBITDA</b>																
Distribution	90%	93%	84%	93%	92%	83%	93%	83%	100%	83%	99%	83%	83%	83%	85%	80%
Retail	10%	7%	16%	7%	8%	17%	7%	17%	0%	17%	1%	17%	17%	17%	15%	20%
<b>Operational earnings</b>																
Distribution	90%	90%	88%	94%	92%	86%	91%	87%	89%	85%	98%	87%	87%	86%	91%	85%
Retail	10%	10%	12%	6%	8%	14%	9%	13%	11%	15%	2%	13%	13%	14%	9%	15%

Source: Company data

Companies Mentioned (Price as of June 8, 2020)  
Enerjisa Enerji A.S. (ENJSA.IS, Buy, TP TL10.60)  
Sabanci Holding (SAHOL.IS, Buy, TP: TL11.70)

## Disclosure Appendix

### Important Global Disclosures

The information and opinions in this research report were prepared by UNLU Menkul Degerler A.S ("Unlu Menkul").

For important disclosures, stock price charts and equity rating histories regarding companies that are the subject of this report, please contact Unlu Menkul Research and / or Compliance - +90 212 367 3636.

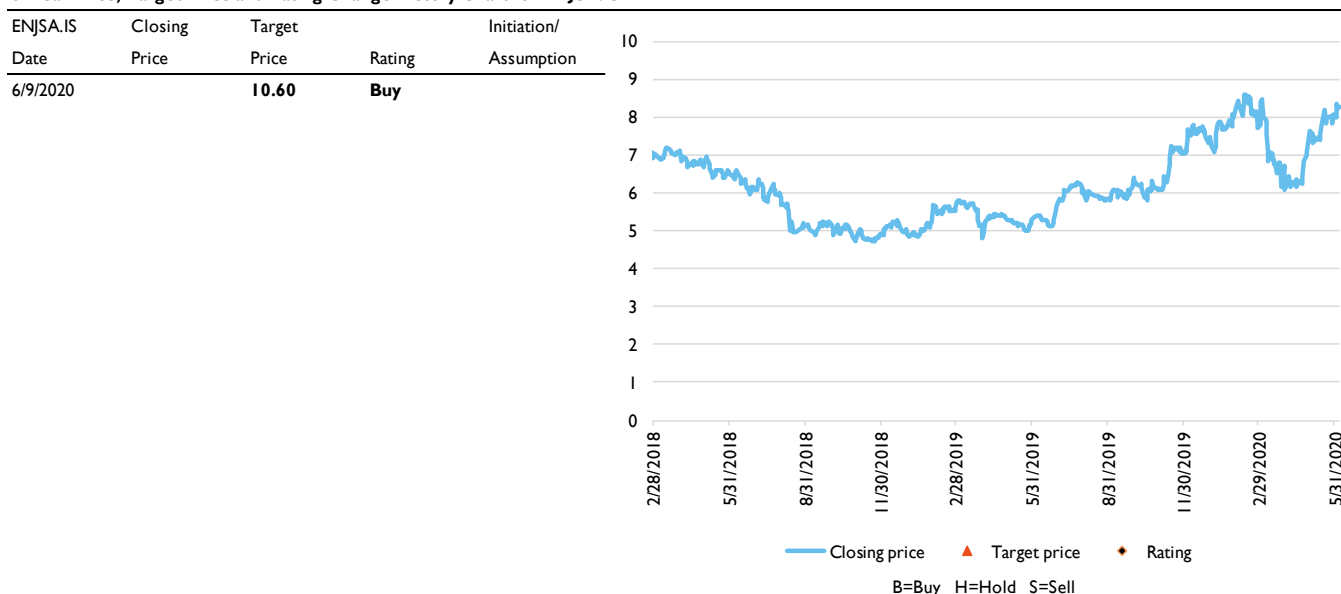
For valuation methodology and risks associated with any price targets referenced in this research report, please email: UnluResearch@unluco.com with a request for valuation methodology and risks on a particular stock.

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3-Year Price, Target Price and Rating Change History Chart for ENJSA.IS



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\*Total return is calculated as the sum of the stock's expected Capital Appreciation and expected Dividend Yield.

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Ratings Distribution as of the date of this report	Buy	Hold	Sell	RESTRICTED
All Recommendations (%)	63%	37%	0%	-

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**Price Target:** TL10.60/share (12 month price target)

**Methods:** Target multiples

**Risks:** Adverse regulatory revisions, higher than expected interest rates, further occurrences of COVID-19 slowing CAPEX deployment

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Company	Disclosure
Enerjisa Enerji A.S.	None

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